Charter

Base Operating Support (BOS) Metric Development Integrated Product Team

Background

The Air Force Corporate Structure has declared the current method of planning, programming and budgeting for BOS requirements inadequate and has requested output-based cost metrics be developed to appropriately advocate for resources. AF/ILEO will lead this effort through a BOS Metric Development IPT and has hired Knowledge Management Solutions (KMS) Inc. to assist and facilitate the process. The IPT will meet monthly to facilitate metric completion, brief status, and meet charter goals. The IPT will vet proposed metrics through the Installation Support Panel and Executive Steering Group prior to briefing the corporate structure.

Purpose

This charter defines the BOS IPT team's overall challenges and mandates to develop and implement BOS program output-based cost metrics. Definition and clarification is provided for IPT goals, objectives, membership, and ground rules.

Goals

- Determine AF requirements for our most important BOS products and services.
- Establish common BOS quantity and quality measurement standards across the AF.
- Develop a meaningful way "to bring analysis to bear."
- Help senior leadership better manage scarce resources.

Objectives/Milestone(s)

- Develop out-put based cost metrics to include variables for quantity and quality.
- Analyze impact of developed metrics and future funding profiles on BOS program.
- Propose future BOS PPBS organization and process.
- Develop long-range plan to further refine BOS metric and automate PPBS process.
- Present proposed BOS metric and long-range plan to Air Force Corporate Structure for approval.

Membership

The IPT team is comprised of members from Air Staff functional areas, Program Element Monitors, Panel Representatives, and the KMS staff. A detailed membership listing is Attachment 1.

Ground Rules

- The IPT shall meet monthly to coordinate and facilitate completion of action items and as necessary to review and brief IPT issues to the membership. Members will be present and prepared.
- IPT members will engage MAJCOMs who, in turn, engage installations, as necessary.
- Open communication is critical to the IPT mission success. Each member must take full responsibility for the open, appropriate, honest, and tactful generation of ideas and for communicating those ideas to all. Team effectiveness is based on each member's full cooperation and disclosure of pertinent IPT-specific suggestions.
- Each member is responsible for the passing of appropriate information and data to all
 levels within their respective areas of expertise. Communication that is sent up the chain,
 down the chain, and laterally is vital to the effectiveness of the IPT.
- Each IPT member is empowered to address, make suggestions to, and to make statements as a representative of their respective area.

EARNEST O. ROBBINS II, Maj Gen, USAF

The Civil Engineer

Deputy Chief of Staff, Installations & Logistics

LARRY W. NORTHINGTON, Maj Gen, USAF

Deputy Assistant Secretary (Budget)

DUNCAN J. MCNABB, Brig Gen, USAF

Director of Programs

Deputy Chief of Staff, Plans & Programs

Attachments: IPT Membership

BOS Metric Development IPT Membership

NAME	RANK	OFFICE SYMBO)L	FUNCTION REPRESENTED	
Chairman					
Steve Hammock	LtCol	HQ USAF/ILEO	М	Civil Engineering	
Functional Represe					
Cherry Wilcoxon-Hi		HQ USAF/ILEX	\circ	BOS IPT Lead	
Jim Andersen	Maj	HQ USAF/AQCO		Contracting	
Herbert Bryant	Civ	HQ USAF/HCP		Chaplain	
Tony Muzereus	Maj	HQ USAF/XPPL		Combat Support & Analysis	
Joe Puckett	Civ	HQ USAF/XPPL		Combat Support & Analysis	
Scott Winn	Civ	HQ USAF/SMNT	Γ	Communications	
Denise Cavanaugh	Civ	SAF/FMBOO		Financial Management	
Eddie Pagan	Civ	SAF/FMBOO		Financial Management	
Steve Scovel	Civ	AFCAA/FMFS		Financial Management	
Chip Warden	2Lt	AFCAA/FMFS		Financial Management	
Janet Nichols	LtCol	HQ USAF/XORN		Global Mobility	
Tim Hansen	Maj	SAF/IGI		Inspector General	
Terrie Gent	LtCol	AF/JAZ		Judge Advocate	
Darrel Parker	Civ	HQ USAF/ILMM		Maintenance	
Brent Moran	Capt	HQ USAF/XPMF)	Manpower	
Rob Wied	Civ	HQ USAF/DPDE	C	Personnel	
Angie Nichols	Maj	HQ USAF/DPFX		Personnel	
AJ Murch	Maj	HQ USAF/DPRR		Personnel	
Sherry Medders	Civ	SAF/PAR		Public Affairs	
Carl Kline	Maj	HQ USAF/XOFX		Security Forces	
Jim Jeffers	Maj	HQ USAF/XOFX		Security Forces	
Kathleen Graham	Civ	HQ USAF/ILVF		Services	
Gary Dzubilo	Maj	HQ USAF/ILVP		Services	
Lisa Walsh	Capt	HQ USAF/ILTR		Transportation	
Program Element N			_	Elements	
Scott Brauner	•	IQ USAF/XONO		Base Operations Offensive	
Jeff Kindley	-	IQ USAF/XORC		Base Operations-Tactical Air Forces	
Tom Alto		IQ USAF/XOSC		Base Operations-SPACECOM	
Jim Cooper		IQ USAF/XOSC		Base Operations-SPACECOM	
Dennis Kullander		IQ USAF/XORM		Base Operations-Airlift	
John Babicz		IQ USAF/ILEPA		Base Operations-Air National Guard	
Mark Brinson		IQ USAF/REL		Base Operations-Air Force Reserves	
Jeff Alexander	3	HQ USAF/REL		Base Operations-Air Force Reserves	
Ernest Pearson		HQ USAF/ILSY		Base Operations-Logistics	
David Manchas	SMSgt I	HQ USAF/ILSP	72896F	Base Operations-Logistics	

Ken Wiggins Northan Golden	Maj Maj	HQ USAF/XOOT HQ USAF/DPFPA	85796F Base Operations-Training 85896F Base Operations-Services Academies	
Joyce Richardson	Civ	SAF/PAR	91214F Public Affairs	
Patsy Wilson	Civ	11WG/XPP	91296F Base Operations-Administration	
		Panel		
Panel Members			Panel	
Panel Members Bob Barrett	Civ	HQ USAF/ILEPA	Panel Installation Support Panel Chairman	
	Civ LtCol			

Executive Steering Group (Advisory Panel)

Frank Faykes	BG	SAF/FMBO
Dave Weinberg	Col	SAF/FMBOO
Rita Maldonado	Civ	HQ/USAF/ILEO
Marvin Fisher	Col	HQ USAF/ILEP
Timothy Byers	Col	HQ USAF/ILEX
Rick Perraut	Col	HQ USAF/XPPL

KMS Inc	Function
KMS Inc	Function

Dan Dannenmueller	Civ	KMS	Inc	Program Manager/Senior Analyst
Marjorie Pfremmer	Civ	KMS Inc		Project Manager/Senior Analyst
Randy Turner		CIV	KMS Inc	On-Sight Representative
Les Amidon		CIV	KMS Inc	Senior Analyst
Lew Bomar		CIV	KMS Inc	Senior Analyst
Theresa Nola		CIV	KMS Inc	Senior Analyst
Pat Coverdale		CIV	KMS Inc	Senior Analyst